New Case Studies

New case studies

- Summarize case study criteria discussion
- Present proposals made
 - Nokia
 - Intel
 - BT&Nokia
- Discussion
 - How to proceed?
 - What to pick?

Case study criteria initiative

- Question asked in the June meeting: "How to select a case study?"
 - Created task to itemize and clearly define criteria to be fulfilled by case studies
 - Aimed at supporting future selection of case studies
- Discussed during two phone meetings throughout the summer
- Kai Miao (Intel) steered discussion and provided summary document

Case study criteria

Presence of Core-Edge dynamics

- Exhibit crucial pieces of core-edge dynamics, as identified throughout the course of CEWG
- If possible, allow observation and/or prediction of transforming the "core-edge" spectrum

Innovation

- Existence of some form of innovation in the technology, business and/or regulatory domain
- Innovation loosely defined as "new way of doing"

Disruption

- Challenge existing structures and business models
- Although not directly being disruptive, a case study could be placed in a disruptive environment itself

Maturity

- Should exhibit a level of maturity on technology and market level
- However, immature technologies or markets can be observed to study possible future dynamics, e.g., caused through a novel challenger technology

Case study categories

- Service from service provider (e.g., VOIP)
- Service from end consumer (e.g., P2P)
- Product (e.g., iPod)
- Business Idea or Practice (e.g., Open Source)
- Concept (e.g., Risk Trading)
- Policy or Regulation (e.g., Wireless Spectrum Allocation)

Sponsor proposals for case studies

- Intel
 - Convergence (business idea? Practice? Product?)
 - Would need to re-visit this to fit into criteria catalog
 - Market areas: wireless BB, digital home, enterprise
- Nokia
 - Open source (Practice)
 - Ride on the Roller Coaster Enabling Edge Innovation at all Means (Practice?)
 - Largely addressed with "Edge Innovation" paper
- BT
 - Risk Trading (Concept)
- Any other suggestions?

Value Chain Dynamics & Risk Trading - A Case Study Proposal to the CEWG

Stephen Cassidy, BT Dirk Trossen, Nokia 26 Oct 05



Introduction

- Walk through a proposal for a case study of a different kind, i.e., a concept
- Introduces a view on CE dynamics from a different angle
 - Trust, risk, relations,...
- Add (preliminary) views and relations to CEWG



Problem statement

- Innovation is a dynamic process
- a whole set of trust and risk relationships links all the players in the web of delivery
- These enable services to come into being (i.e. not just work)
- These are manifested in implicit and explicit elements of the product and commercial relationships
- Understanding these dynamics would give us a better handle on the industry's ability to innovate

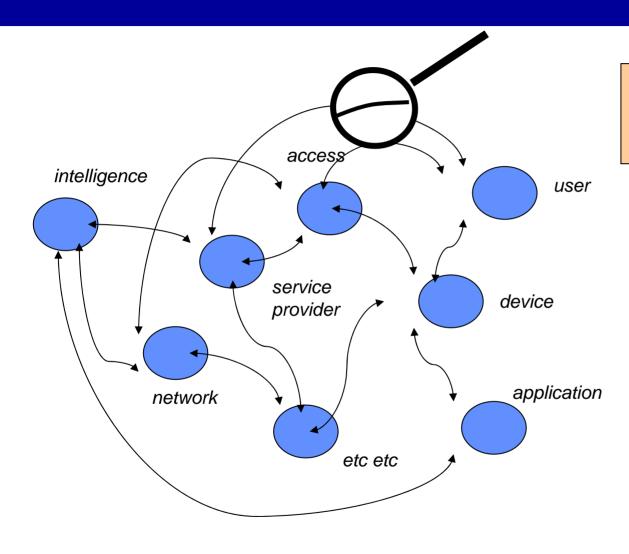
CEWG view

- Core-edge Phenomenon
- Certain business models work, others don't -> important for selecting constellations

- Triggers and trigger dynamics
- Goal of CEWG and even CFP as a whole!!



Value web

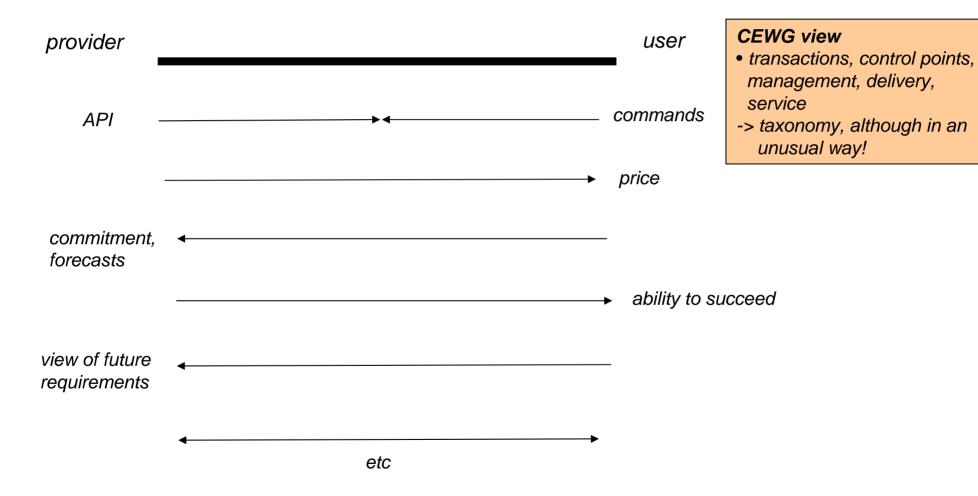


CEWG view

- transactions, control points, management, delivery, service
- -> taxonomy

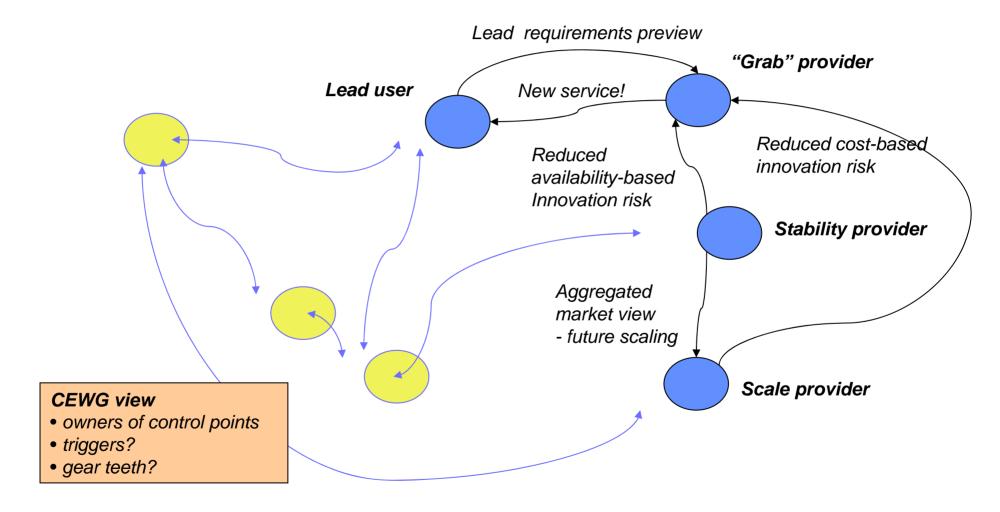


The interface trades



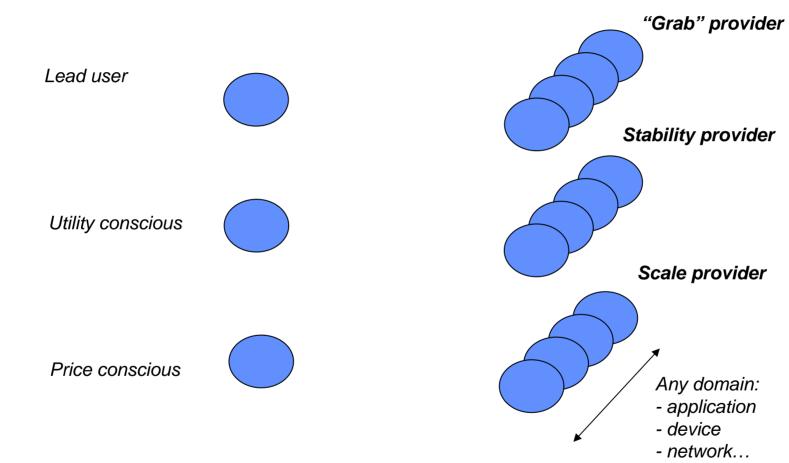


Value web: risk trading





Fuller sets of trade





Proposal

- Build a dynamic model to describe risk trading, and thus model the effect on the behaviour of the whole delivery web
- Study the factors governing the flow of lead requirements into the industry as a whole
- Model optimised ways of freeing innovation and independence of investment by aligning risks
- Link with the other C-E methodologies

CEWG view

- Coreness, coreness tunnel, and possible new concepts related to capturing risk trading
- gear teeth evaluation with focus on risk trading concepts
- Strategies -> tiered scope of CEWG
- Possibly enhance current CE dynamics concepts



Going forward: discussion

Next Steps

Next steps

Develop the case studies & refine methodology

- Apply methodology and refine findings
- Close-out case studies
 - Candidates?
- New case studies
 - Candidates?
- Refine methodology
 - Study methods such as System Dynamics

Proposal for next workshop: Hands-on workshop

- Shorter presentation of methodology findings
- Apply methodology toolkit on example case studies
 - Help evaluating and refining methodology
 - Candidates for case studies?
- Interest?

Wine & Cheese next door

Happy Hallowe'en!

